

10th April 2026

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Capitated Local Enhanced Services

Dear Colleagues,

I hope you are well. I wrote to you on 10 March 2026 about the above and also included on the webinar on 18 March 2026.

On the webinar I thanked the considerable majority of practices who have significantly delivered the capitated LES during 2025/26. I also mentioned that there were a smaller number of practices who appeared to have delivered little or none of some capitated LES. I encouraged all practices to continue to provide feedback about any data issues to enable us to ensure we have an accurate understanding of delivery. From a wider perspective this is also really important as it enables us to demonstrate what practices have delivered in return for the additional investment and supports proposals for future investments.

I'd like to thank practices for providing feedback about data issues which have significantly informed the [frequently asked questions and answers](#) linked in this letter and available on the [intranet](#).

I'd also like to more formally confirm the comment I made on the webinar and have subsequently made in other forums. Once we understand the final outturn positions from practices (including any additional information we have received to date) we will focus our discussions about financial reconciliations with those practices on the "far left of the graphs" who have delivered no or little activity. I genuinely hope that the majority of practices will have delivered sufficient activity to received the associated funding.

You'll be aware that the above has informed the payment approach for 2026/27, which is largely based on practices receiving payment for the work they've delivered. This also recognises that during 2025/26 some practices delivered more work than their indicative plan. We recognise that some practices are concerned about this change, but we feel it is currently the fairest approach.

We have agreed with LMC colleagues that we'll formally meet every 3 months to review the activity and financial position. We've also discussed issuing new contracts later in the year that will encompass both this year (2026/27) and next year (2027/28) and provide greater certainty, be subject to annual review and any agreed variation plus include a requirement about notice periods and service transition for both the ICB and practices. We'll work with the LMC to progress over the next few months.

Yours sincerely,



Peter Tinson
Director of Primary & Community
Care Commissioning
L & SC Integrated Care Board